

# Strategic Asset Allocation and Long-Term Investment Policy<sup>1</sup>

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<sup>1</sup>The opinions expressed in this presentation are those of the author and are not meant to represent the opinions or official positions of Lyxor Asset Management.

# Outline

- 1 Some Issues on Long-Term Investment Policy
- 2 Our Approach
- 3 Economic Modeling of Asset Returns
- 4 Economic Modeling of Volatility and Correlations
- 5 Strategic Asset Allocation in Practice
- 6 Sensitivity and Scenario Analysis

## Some Issues

### Some questions:

- What is the definition of SAA (Strategic Asset Allocation)?
- What is the long-run?
- What is the difference with TAA (Tactical Asset Allocation)?
- How to define the risk premium?
- Why SAA is important for pension funds?

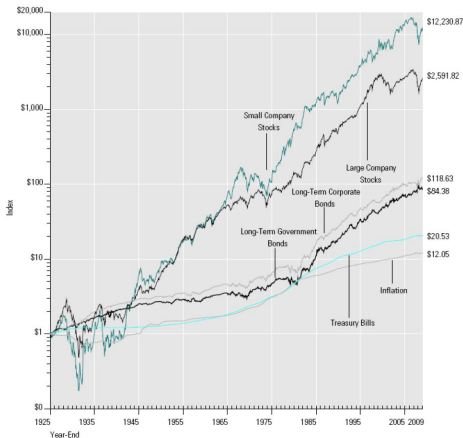
### Some answers:

- Misunderstanding between SAA and **Long-Term Investment Policy**
- Historical figures (constant-stationary)  $\neq$  steady-state (trend-stationary)
- Definition of the long-run depends on the model (Solow, Ramsey, Barro, DSGE, etc.)
- The short rate is not always the right anchor to define a risk premium
- Imitation-based theory = unstable and unsatisfactory equilibrium

# Future Returns could not be the same as History

## Wealth Indices of Investments in the U.S. Capital Markets

Year-end 1925 = \$1.00  
From 1925 to 2009

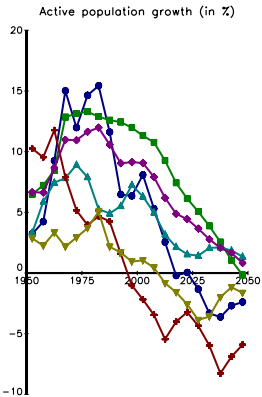
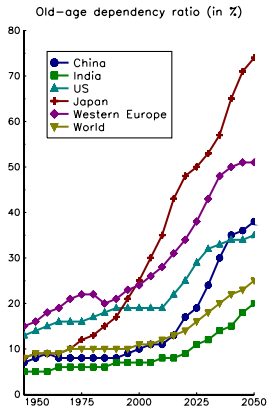


Source: Ibboston (2010)

- Bonds
- Large Caps & Small Caps
- Equity
- T-bills
- Inflation

# The World is Changing

- Globalization
- Demographic changes
- Emerging economies
- Natural resources
- Saving rate



# MT, TAA and SAA

## Market Timing

- Market sentiment
- No (economic) risk premium

## Tactical Asset Allocation

- Business cycle
- Time-varying risk premium

## Strategic Asset Allocation

- Growth model
- Stationary risk premium

## Micro-Finance

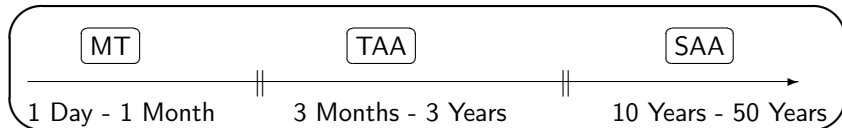
Behavioral model,  
volatility target.

## Macro-Finance

Lucas (1978), Campbell  
and Cochrane (1999).

## Macro-Economics

Solow (1956),  
fundamental approach.

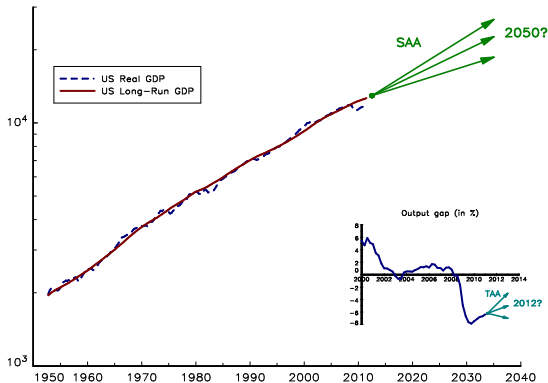


# The Model

- A comprehensive framework
  - Expected return / Volatility / Correlation
  - Equity / Bond / Currency / Commodity / Real estate / Private Equity / Hedge Funds
  - US / EURO / JAPAN / PACIFIC / EM
- Needs an **economic scenario**
- Based on economic models (Solow model, Golden rule, Phillips curve, NAIRU, etc.)
- Stationary steady-state (SAA = **Stationary** Asset Allocation)
- Justifying the distinction between TAA and SAA
- Understanding the concept of risk premium (= most co-integrated relationship)
- Sensitivity and Scenario analysis

# Economic Dynamics and Asset Prices

- SAA is concerned by the long-run dynamics of macro-economic variables (eg. GDP)
- TAA is concerned by the short-term dynamics of macro-economic variables (eg. output gap)





# Economic Dynamics and Asset Prices

**Long-run investment policy is concerned by the price dynamics of financial assets**

A robust long-term investment policy is defined by:

- 1 a SAA process
- 2 a TAA process
- 3 (maybe) a MT process
- 4 a link between these three processes

# Economic Dynamics and Asset Prices

Return of the financial asset  $\rightarrow$   $R_t = \ln P_t - \ln P_{t-1} = \rho_t + \mathcal{R}_t$

Anchor variable  $\swarrow$   $\rho_t$       Risk premium  $\swarrow$   $\mathcal{R}_t$

Let  $X_t$  be a set of economic and financial variables.

We assume that  $P_t \sim I(1)$  and  $X_t \sim I(1)$ .

The vector  $Z_t = (P_t, X_t)$  is cointegrated:

$$P_t - \beta^\top X_t \sim I(0)$$

SAA  $\swarrow$

The error correction model is:

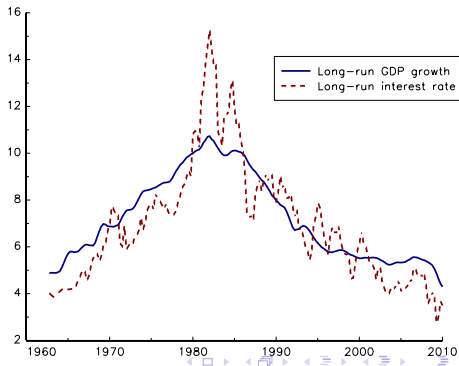
$$\text{TAA} \rightarrow \Phi(L) \Delta Z_t = c_t + \alpha Z_{t-1} + \eta_t \leftarrow \text{MT}$$

Long-term investors don't want only to be hedged against  $\beta^\top X_\infty!$

Asset prices vary with business cycles over the medium term ...

... and converge to their *fundamental* value over the long run

Returns of financial assets converge towards the returns of physical assets



## The Two Economic Pillars

Potential Growth

Inflation



## Long-run Returns on Asset Classes

Short Rate



Government Bonds



Equities

Corporate Bonds

Commodities

Other Asset Classes

## The Two Economic Pillars

In the Solow model, the economy tends to a stationary steady-state which depends on 3 factors:

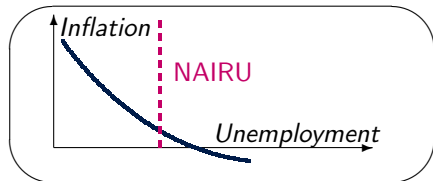
- 1 Productivity growth
- 2 Employment growth
- 3 Investment rate

The model takes into account technological shocks and dynamics of working population.

Its framework assumes social welfare maximization

Phillips curve = trade-off between unemployment and inflation

On the long-run, the unemployment rate converges to the NAIUR



Long-run inflation depends on expectations and structural factors

## Economic Forecasts

### Economic forecast for GDP

	1980-1990	1990-2000	2000-2010	2020	2030	2050
US	3.1%	3.1%	3.9%	2.4%	2.5%	2.6%
EURO	2.1%	2.2%	1.8%	1.6%	1.7%	1.7%
JAPAN	3.7%	1.7%	1.5%	1.3%	1.4%	1.4%
PACIFIC	3.4%	3.3%	2.9%	3.1%	2.8%	2.7%
EM	3.5%	3.3%	5.9%	5.7%	4.8%	4.4%

### Economic forecast for inflation

	1980-1990	1990-2000	2000-2010	2020	2030	2050
US	5.6%	3.0%	2.5%	2.1%	2.2%	2.2%
EURO	5.9%	2.6%	2.2%	2.0%	2.1%	2.1%
JAPAN	2.7%	1.2%	-0.6%	1.1%	1.2%	1.2%
PACIFIC	8.4%	2.5%	3.2%	2.5%	2.5%	2.5%
EM	10.0%	8.0%	6.8%	4.1%	4.5%	4.7%

## Short Rates

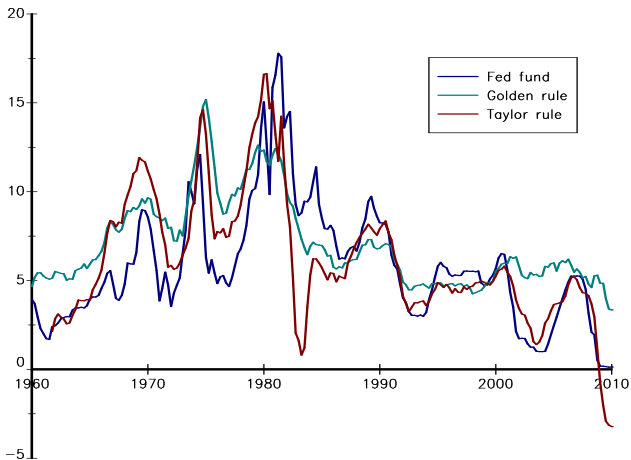
We propose to derive long-run short rates  $r_\infty$  from the lower bound of the normative Golden rule:

$$r_\infty = g_\infty + \pi_\infty$$

where  $g_\infty$  is the long-run real potential output growth and  $\pi_\infty$  is the long-run inflation.

	1980-1990	1990-2000	2000-2010	2020	2030	2050
US	8.7%	6.1%	6.4%	4.5%	4.7%	4.8%
EURO	8.0%	4.8%	4.0%	3.6%	3.7%	3.8%
JAPAN	6.4%	2.9%	0.9%	2.4%	2.5%	2.6%
PACIFIC	14.5%	7.2%	5.5%	5.6%	5.3%	5.2%
EM				9.8%	9.3%	9.1%

# Short Rates





## Sovereign Bonds

The long-run value of the nominal bond yield  $R_{\infty}^b$  is equal to:

$$R_{\infty}^b = \mathcal{R}_{\infty}^b + \pi_{\infty}$$

where  $\mathcal{R}_{\infty}^b$  is the long-run real bond yield  $\mathcal{R}_{\infty}^b$  and  $\pi_{\infty}$  is the long-run inflation.

To estimate  $\mathcal{R}_{\infty}^b$ , we consider the following regression model:

$$\mathcal{R}_t^b = \beta_0 + \beta_1 r_t + \beta_2 \sigma_t^{\pi} + \beta_3 (B/Y)_t + \varepsilon_t$$

where  $r_t$  is the real short rate,  $\sigma_t^{\pi}$  is the inflation risk and  $(B/Y)_t$  is the government balance on output ratio (proxy for debt risk).

## Bonds

### Economic forecast of the 10-year bond yield

	2010	2020	2030	2050
Sovereign bonds				
US	2.8%	4.9%	5.1%	5.1%
EURO	2.6%	4.5%	4.7%	4.8%
JAPAN	1.1%	3.3%	3.5%	3.6%
PACIFIC	5.5%	6.5%	6.3%	6.2%
EM	5.5%	9.4%	10.1%	10.7%
Corporate bonds				
IG US	6.5%	6.3%	6.4%	6.5%
IG EURO	3.5%	4.8%	5.0%	5.1%
HY US	7.8%	10.2%	10.3%	10.3%
HY EURO	7.8%	10.1%	10.2%	10.2%

## Bonds

Expected returns of bonds are deduced from the economic forecast of the 10-year bond yield using a sensitivity/duration hypothesis.

	1980-1990	1990-2000	2000-2010	2020	2030	2050
<b>Sovereign bonds</b>						
US	11.5%	9.3%	6.1%	1.9%	3.5%	4.3%
EURO	8.4%	8.2%	5.5%	1.8%	3.2%	4.0%
JAPAN		7.3%	2.5%	0.0%	1.7%	2.6%
PACIFIC		12.5%	6.8%	5.5%	6.1%	6.2%
EM		14.2%	10.0%	5.6%	7.6%	9.0%
<b>Corporate bonds</b>						
IG US		8.0%	6.8%	6.1%	6.2%	6.3%
IG EURO			4.0%	3.7%	4.3%	4.6%
HY US		11.0%	7.0%	8.9%	9.6%	9.9%
HY EURO			4.0%	8.6%	9.4%	9.8%

## Other Assets

- 1 Small cap
  - 2 Commodities
  - 3 Hedge funds
  - 4 Real estate
  - 5 Foreign exchanges
- Liquidity risk
  - Globalization / Convergence
  - Ressources / Consumption

## Other Assets

### Equity

	1980-1990	1990-2000	2000-2010	2020	2030	2050
US	15.2%	18.3%	-1.2%	9.2%	8.4%	9.1%
EURO	12.8%	16.8%	0.4%	9.7%	8.2%	8.7%
JAPAN	20.1%	-0.5%	-3.4%	8.8%	4.9%	5.6%
PACIFIC		14.0%	8.7%	14.7%	9.1%	9.5%
EM		8.4%	14.0%	10.7%	10.4%	10.8%

### Alternative Assets

	1980-1990	1990-2000	2000-2010	2020	2030	2050
COMMO	1.1%	4.0%	5.5%	8.4%	8.6%	9.0%
HF		10.9%	4.0%	7.1%	7.3%	7.4%
RE		-0.9%	3.8%	8.2%	7.4%	8.1%
PE			2.5%	12.5%	11.7%	12.1%

# Volatility

## Volatility

- Historical figures
- Mean-reverting property (OU process)
- Macro-economic volatility

$$d\sigma_t = \kappa(\bar{\sigma} - \sigma_t) dt + \xi dW_t$$

Mean-reverting parameter

$$\sigma_\infty = \bar{\sigma} + \varepsilon$$

Long-run volatility

Vovol

$$\varepsilon = f(\sigma_\infty^g, \sigma_\infty^\pi, \xi)$$

Macro-economic volatility

# Volatility

	1980-1990	1990-2000	2000-2010	2020	2030	2050
<b>Sovereign bonds</b>						
US	8.7%	6.5%	7.7%	5.0%	5.0%	5.0%
EURO	7.7%	5.1%	5.0%	5.0%	5.0%	5.0%
JAPAN	7.2%	5.4%	4.0%	8.0%	8.0%	8.0%
PACIFIC				15.0%	15.0%	15.0%
EM		7.2%	16.8%	15.0%	12.0%	10.0%
<b>Corporate bonds</b>						
IG US				7.0%	7.0%	7.0%
IG EURO				7.0%	7.0%	7.0%
HY US		5.4%	8.9%	8.5%	8.5%	8.5%
HY EURO			17.0%	10.0%	10.0%	10.0%
<b>Equity</b>						
US	15.2%	12.6%	19.9%	15.0%	15.0%	15.0%
EURO	11.0%	12.1%	18.5%	15.0%	15.0%	15.0%
JAPAN	12.6%	18.4%	21.3%	15.0%	15.0%	15.0%
PACIFIC		14.9%	14.8%	17.0%	17.0%	17.0%
EM		18.0%	17.5%	18.0%	18.0%	18.0%
Small cap		13.0%	18.1%	17.0%	17.0%	17.0%
<b>Alternative investments</b>						
Commodity		17.0%	25.0%	30.0%	30.0%	30.0%
Hedge funds		7.0%	6.0%	8.0%	8.0%	8.0%
Real estate		15.5%	19.1%	15.0%	15.0%	15.0%
Private equity			30.4%	25.0%	25.0%	25.0%

# Correlation

## Correlation

- Historical figures
  - Time-varying correlations
  - **Flight-to-quality** & globalization
  - Inflation regime  $\Rightarrow$  stock-bond correlation
- Regime-Switching
  - State variables =  $g_t$  &  $\pi_t$



# Correlation

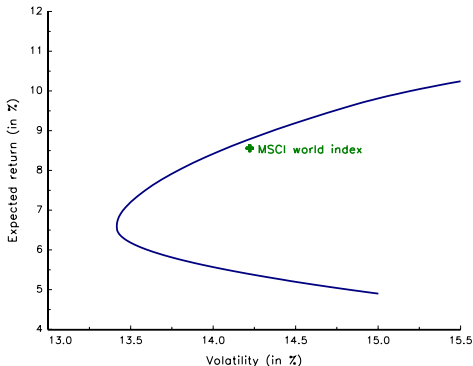
		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
(1)	US	100%							
(2)	EURO	80%	100%						
(3)	JAPAN	30%	30%	100%					
(4)	EM	10%			100%				
(5)	IG US	60%	40%	20%	50%	100%			
(6)	IG EURO	20%	30%		30%	60%	100%		
(7)	HY US	-20%	-20%		60%	60%	40%	100%	
(8)	HY EURO	-30%	-20%		50%	40%	40%	80%	100%

		(9)	(10)	(11)	(12)	(13)	(14)
Equity:	(9)	US	100%				
	(10)	EURO	90%	100%			
	(11)	JAPAN	70%	60%	100%		
	(12)	PACIFIC	80%	80%	60%	100%	
	(13)	EM	70%	70%	70%	80%	100%
	(14)	Small cap	80%	80%	70%	80%	80%

		(15)	(16)	(17)	(18)
Alternative Assets:	(15)	Commodity	100%		
	(16)	Hedge funds	40%	100%	
	(17)	Real estate	10%	30%	100%
	(18)	Private equity	10%	40%	10%

## Equity Portfolio

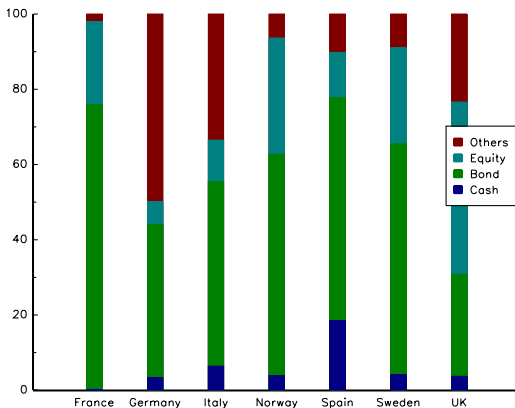
- US ( $\simeq$ )
- EURO (-)
- JAPAN (---)
- PACIFIC (+)
- EM (++)



⇒ Consistent with our economic scenario in the case of the Black-Litterman approach

# Equity-Bond Asset Mix Policy

Figure: Average allocation of European pension funds

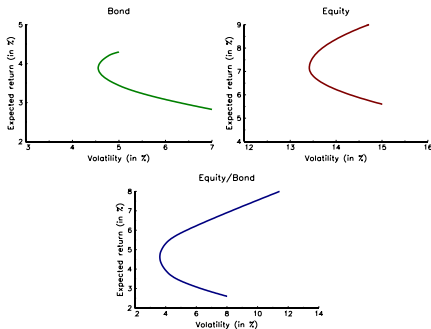


# Equity-Bond Asset Mix Policy

VOL	Weights		ER
	Bond	Equity	
3.6%	82.8%	17.2%	4.6%
4.0%	76.2%	23.8%	5.3%
4.5%	69.5%	30.5%	5.6%
<b>4.6%</b>	<b>68.1%</b>	<b>31.9%</b>	<b>5.7%</b>
5.0%	64.5%	35.5%	5.9%
5.5%	60.5%	39.5%	6.1%
6.0%	56.9%	43.1%	6.2%
8.0%	43.4%	56.6%	6.9%
10.0%	30.5%	69.5%	7.5%
12.0%	18.0%	82.0%	8.2%
15.0%	0.0%	100.0%	9.1%

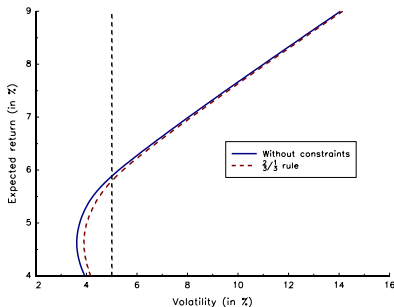
Standard risk-aversion for long-term investors:  $\gamma = 5$ .

Strong diversification effect.



## The Place of Alternative Investments

- Alternative assets = substitute of equities (not of bonds).
- The  $2/3 - 1/3$  rule (for risk-seeking long-term investors).
- **Liquidity risk**  $\implies$  Tactical asset allocation.



## Sensitivity and Scenario analysis

### Economic scenario

- Expectation → Probability
- Stress scenario

### Risk premium

- Confidence intervals
- Scenario analysis

Table: Coefficient estimates for bond regressions

	Study Period	Constant	$r_t$	$\sigma_t^r$	$(B/Y)_t$	$R^2$
US	1982–2009	0.008 (2.006)	0.59 (3.63)	0.67 (1.51)	-0.11 (-1.00)	0.82
EURO	1982–2009	0.007 (1.988)	0.47 (4.15)	2.03 (2.07)	-0.10 (-0.84)	0.94
JAPAN	1982–2009	0.011 (3.379)	0.66 (5.57)	0.21 (1.82)	-0.05 (-1.10)	0.85
PACIFIC	1982–2009	0.017 (1.212)	0.47 (3.96)	0.15 (0.19)	-0.32 (-2.42)	0.69

## Conclusion

- A comprehensive methodology to build long-run assumptions on asset returns, in order to derive consistent strategic allocations
- Importance of the economic scenario
- Distinction between MT, TAA and SAA
- Understanding the articulation between TAA and SAA
- A building-block for long-term investment policy

## For Further Reading



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## Long-Run Relationship for Risky Bond

The long-run bond yield  $R_{\infty}^{\text{cr}}$  is equal to:

$$R_{\infty}^{\text{cr}} = R_{\infty}^{\text{b}} + s_{\infty}^{\text{cr}}$$

where  $R_{\infty}^{\text{b}}$  is the US long-run bond yield and  $s_{\infty}^{\text{cr}}$  is the long-run spread.

For the **investment grade and high yield** spreads, the regression model is:

$$s_t^{\text{cr}} = \beta_0 + \beta_1 \sigma_t^e + \beta_2 g_t + \varepsilon_t$$

where  $\sigma_t^e$  denotes the equity volatility and  $g_t$  is the output growth. For the **emerging bond** spread, the regression model becomes:

$$s_t^{\text{cr}} = \beta_0 + \beta_1 \sigma_t^e + \beta_2 (CA/Y)_t + \varepsilon_t$$

where  $(CA/Y)_t$  is the current account on output ratio.

## Long-Run Relationship for Equity

The long-run equity return is equal to:

$$R_{\infty}^e = R_{\infty}^b + \mathcal{R}_{\infty}^e$$

where  $R_{\infty}^b$  is the long-run bond yield and  $\mathcal{R}_{\infty}^e$  is the equity excess return.

The regression model is:

$$\mathcal{R}_{t+10}^e = \beta_0 + \beta_1 PE_t + \beta_2 R_t^b + \varepsilon_t$$

where  $PE_t$  is the price earning ratio and  $R_t^b$  is the 10-year bond yield.

## Long-Run Relationship for Commodity

The long-run commodity return is equal to:

$$R_{\infty}^{\text{co}} = r_{\infty} + \mathcal{R}_{\infty}^{\text{co}}$$

where  $r_{\infty}$  is the long-run short rate and  $\mathcal{R}_{\infty}^{\text{co}}$  is the commodity excess return.

The regression model is:

$$\mathcal{R}_t^{\text{co}} = \beta_0 + \beta_1 \Delta (Y^{\text{EM}} / Y^{\text{W}})_t + \beta_2 g_t^{\text{W}} + \varepsilon_t$$

where  $\Delta (Y^{\text{EM}} / Y^{\text{W}})_t$  represents the change of emerging output over world output ratio, and  $g_t^{\text{W}}$  represents the world output growth.

# Results of Regression models

## Bond

	Constant	$r_t$	$\sigma_t^\pi$	$(B/Y)_t$	$\sigma_t^e$	$g_t$	$(CA/Y)_t$	$R^2$
US	0.008 (2.006)	0.59 (3.63)	0.67 (1.51)	-0.11 (-1.00)				0.82
EURO	0.007 (1.988)	0.47 (4.15)	2.03 (2.07)	-0.10 (-0.84)				0.94
JAPAN	0.011 (3.379)	0.66 (5.57)	0.21 (1.82)	-0.05 (-1.10)				0.85
PACIFIC	0.017 (1.212)	0.47 (3.96)	0.15 (0.19)	-0.32 (-2.42)				0.69
EM	0.046 (4.200)				0.05 (0.78)		-0.51 (-2.64)	0.34
IG US	0.012 (4.878)				0.03 (2.57)	-0.09 (-2.15)		0.44
IG EURO	0.017 (1.212)				0.04 (2.31)	-0.03 (-0.57)		0.50
HY US	0.054 (6.056)				0.12 (3.40)	-0.80 (-4.90)		0.73
HY EURO	0.011 (0.571)				0.38 (4.25)	-0.79 (-2.59)		0.80

# Results of Regression models

## Equity & Commodity

	Constant	$PE_t$	$R_t^b$	$\Delta(Y^{EM}/Y^W)_t$	$g_t^W$	$R^2$
US	0.433 (3.587)	-11.16 (-3.52)	-0.89 (-1.73)			0.40
EURO	0.703 (6.409)	-20.64 (-6.16)	-1.14 (-4.30)			0.62
JAPAN	0.760 (4.944)	-18.88 (-5.79)	-1.38 (-1.89)			0.72
PACIFIC	0.509 (9.414)	-12.18 (-7.84)	-1.33 (-7.17)			0.75
COMMODITY	-0.313 (-4.673)			2.98 (1.32)	8.90 (4.45)	0.47